Betsy BeMiller, LLC / Workplace Resolutions, LLC

Conflict/Dispute Resolution Services & Systems at Work



Betsy BeMiller consultant / facilitator / trainer / coach / mediator

Empowering into productivity: managers leading, supervisors enhancing performance, and employees working together

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Leadership, Management & SupervisionPersonnel InterventionsOmbuds ServicesCommunicationConsultationsTrainingsFacilitationsCoachingsMediationsAssessmentsBetsy BeMillerWorkplace Resolutions, LLC253–941–0822voice, message & auto FAXwebsite:www.workplace-resolutions.com/emails:betsy2resolve@msn.com, betsy@workplace-resolutions.com

CLIENTS	I have marketed	l, trained, facilitated, me	ecades of work with hundreds of organizations. diated and consulted in quality improvement,
			n and organizational development and processes.
	Governmenta E la seti se el l	-	ederal, state, regional, city, county, special districts
	Educational I		K-12, Community Colleges, Universities
	-	gencies; Community groups	
	Fortune 500 (-	Insurance Companies
		ts; Attorneys-at-Law	Unions & Employer/Employee Associations
	Utilities		Hospitals & Health Care
	Manufacture		Distributors, Wholesalers, Retailers
	Printing & Pu	iblication	Food Processors, Agriculture
	For the State of	Washington in particular, 1	am a competitively selected contractor for:
	Trainings:	Diversity, Inclusion & Cu	Accountability® reness & Prevention n & Harassment: Awareness & Prevention ltural Awareness mmunication & Resolution
	Consulting:	Leadership / Coaching Personnel Management Change Management Core Values Developmen Resolving Conflict	Team Building Organizational Development Strategic Planning t Communications Conflict Resolution Skill Building

SYSTEMS DESIGNER: COLLABORATIVE CULTURE, ORGANIZATIONALI assist organizations in developing and maintaining a workplace of positive, safe, respectful, collaborative and productive. I assist in Sy Thinking, Visioning, Process Improvement and Change Manageme assist in developing policy, procedure and practices that pro organizational goals and values.SYSTEMS DESIGNER: COLLABORATIVE CULTURE, ORGANIZATIONAL DEVELOPMENT, CHANGE MANAGEMENT PROCESS IMPROVEMENTI assist organizations in developing and maintaining a workplace of positive, safe, respectful, collaborative and productive. I assist in Sy Thinking, Visioning, Process Improvement and Change Manageme organizational goals and values.		, collaborative and productive. I assist in Systems ocess Improvement and Change Management. I policy, procedure and practices that promote
Creating Col	llaborative Cultures	Creating safe, respectful, productive workplaces
Re-structurin	ng, Re-engineering	Organizational Assessment & Development
Establishing/Reformulating/Updating:		Mission/goals/objectives/values
Strategic Planning		Systems Thinking
Visioning & Future Focus		Change Management & Transitioning
Process Improvement		Quality Processes
Core/Key Va	alues Development & Imp	olementation

Performan FeedbackM Recognitio Ensuring e Competen Personnel	individual performance pl performance appraisal/med and receiving performance deficiencies and inappropri Development Plans ce Appraisal/Measurement/Fee Motivational Interviewing on & Reinforcement	Aligning individual with organizational goals
MANAGERIAL & estab SUPERVISORY build DEVELOPMENT leade align a Re Ken Executive Leadership Mentoring Motivation Ethics Situational Gung Ho!	olish goals. By refining DIRECT I the skills to develop their tean ers integrate Behavioral and ment with personal, team, depo source Trainer for the premie Blanchard Companies , Escon Leadership o Development	Strategic Leadership Decisioning/Decision-making Coaching (one-on-one, group) Conflict Coaching Integrity Situational Self Leadership [®] Raving Fans [®] (customer/client satisfaction)
NON-DISCRIMINATION & NON-HARASSMENT IN EMPLOYMENT & IN THE WORKPLACE	Resolving cases in Discrimi Facilitating issues around di Mediating parties in formal Assisting organizations form Handling personnel complai Facilitating resolution of inf Training staff on workplace	

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FACILITATOR: Collaboration productivity, effective communication & understanding	community effectiveness through assist productive, cohesive and professional	ng workplace, organizational, group and ting groups and individuals develop more relationships. My training and mediating of facilitation. I design creative processes tive utilization of time.
Prod	luctivity: energizing and empowering emp	ployees Developing agreements
Tean	ns: Charter, Development, Communication	on, Functioning, Leadership, Conflict
Faci	litating Groups	Partnering & Cross-training
Enhancing communication skills Assessing percepti		Assessing perceptions
Appreciating, valuing diversity Understanding ot		Understanding others
Non-Harassment & Non-Discrimination Internal-and-External Customer Se		Internal-and-External Customer Service
Orga	anizational Change Management & Proce	sses Diversity, Equity & Inclusion

MEDIATOR, NEGOTIATOR: CONFLICT	I assist organizations in designing conflict r early resolution of problems within organizat customers and partners.	
MANAGEMENT Systems Labor Relations	My strong sense of neutrality and my command of processes empower disputants to create workable, acceptable solutions in my mediations and negotiations. I strive to ensure parties' satisfaction with the process as well as the outcome. I effectively clarify issues and needs, identify common ground, and lead parties to increased understanding of each other's issues. My patience, perseverance and optimism	
	have contributed to my high-resolution rate i Risk Management Mediation Services within organizations Alternative Conflict/Dispute Resolution (ADR) no	Workplace Liability Cost Savings from Early Resolution
	Collective Bargaining Labor Relations EEOC Referrals Resolving Grievances & Complaints	Interest-based Negotiation Employment Law & Case Law Discrimination (Title VII, Title IX) Investigations
	Employment Disputes & Dispute Prevention Facilitating Dialogue Conducting Difficult Conversations <i>Difficult Conversations</i> (Harvard Negotiation Project)	Dealing with Difficult People Group Dialogue Crucial Conversations [®] Fierce Conversations (Susan Scott)

TRAINER, Educator	and to provide a positive learning exp highly facilitative and holistic, creating learning environment. In trainings and	rses I deliver are to effect long-term learning erience for the participants. My delivery is g an interactive, dynamic, positively charged I courses, I build skills through the delivery of f individual and group interests, assessments oaching.
	I have designed, developed and now of trainings (upon the robust Adobe Conn	deliver these training as live, virtual, online ect platform).
	Discrimination, (Sexual) Harassment for b	ooth staff and leaders
	Diversity, Inclusion & Equity	
	Facilitation & Mediation Skills: Basic, Ad	vanced, Workplace Applications
	Leadership, Management, Supervision De	evelopment
	Emotional Intelligence	Ethics & Integrity
	Developing Commitment	Performance Coaching & Development
	Crucial Influence®	Giving Feedback; Receiving Feedback
	Crucial Conversations for Masting Dialog	$gue^{\mathbb{R}}$ and for <i>Accountability</i> $^{\mathbb{R}}$
	Fierce Conversations [©]	Difficult Conversations ^{$©$}
	Coaching, Mentoring & Shadowing	Establishing Expectations
	Performance Management	Performance Development Process
	Conflict Resolution Skills for Staff & Lea	ders Conflict Management
	Assertive and Effective Communication	Diversity, Inclusion & Cultural Awareness
	Disabilities & the ADA/ADAA	

Training, Background,	Empowering Employers to Directly Confront Harassment Issues at Work (2024, Webinar, Equal Employment Opportunity Commission)
Continuing Education	Employment Law 2023: Legal Developments, Cutting-Edge Issues, and Workplace Trends (2023, Webinar, Equal Employment Opportunity Commission)
	Crucial Influence: Leadership Skills to Create Lasting Behavior Change (2023, Webinar, Crucial Learning)
	Employment Law 2023: Legal Developments, Cutting-Edge Issues, and Workplace Trends (2023, Webinar, Equal Employment Opportunity Commission)
	(continued)

TRAINING, Background,	(continuing from previous page)
CONTINUING	Meet the New Crucial Conversations (2021, Webinar, VitalSmarts)
EDUCATION	Goodbye Flash, Hello HTML (2021, Webinar, Adobe Connect)
	A Path to Peace in 2021: Six Skills to Restore Civility (2020, Webinar, VitalSmarts)
	Racism Pandemic Facing our Nation (2020, Town Hall/Webinar, American Psychological Association)
	Bystander Intervention Training (2020, Hollaback!, www.ihollaback.org/)
	Breaking Down Blended Learning: Tips for Training in a Virtual World (2020, VitalSmarts [™] , Salt Lake City UT)
	Shifting to Blended Online Learning (2020, Live Webcast, LinkedIn Learning)
	Certification as Live, Virtual Trainer (2020, VitalSmarts [™] , Salt Lake City UT)
	Beyond Inclusion, Beyond Empowerment: A Training for Mediators/Facilitators (2019, City of Seattle Alternative Dispute Resolution Program, Seattle WA)
	Influencer [®] (Train-the-Trainer Reinforcement, 2018, WA State Department of Enterprise Services, Olympia WA)
	A Conversation with WA State Attorney General (2018, Greater Federal Way Chamber of Commerce, Federal Way WA)
	Influencer [®] (Training and Train-the-Trainer, 2017, VitalSmarts TM , Salt Lake City UT)
	Crucial Accountability® (Training and Train-the-Trainer, 2016, VitalSmarts TM , Portland OR)
	Diversity Training Forum (2015, WA State Department of Enterprise Services, Olympia WA)
	Anti Racism for Mediators (2015, Alternative Dispute Resolution Program (ADR), City of Seattle WA)
	Race: The Power of an Illusion (2015, Alternative Dispute Resolution Program (ADR), City of Seattle WA)
	<i>The Art of Collaborative Negotiation</i> (2015 Negotiation Nuts & Bolts Conference, King County Office of Alternative Dispute Resolution)
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TRAINING,	(continuing from previous page)
BACKGROUND,	
Continuing Education	The Essentials of Human Resources and the Law (2014, Fred Pryor Seminars: Career Track, Tacoma WA)
	Restorative Justice (Victim-Offender) Mediation In-service (2014, InterLocal Conflict Resolution Group, King County WA)
	Transforming Difficult Conversations (2014, Dispute Resolution Center of King County, Seattle WA)
	ADR Consortium(2014, 13th Annual Training Conference, Seattle Federal Executive Board, Seattle WA)
	Negotiation Nuts & Bolts (2014, 7 th Annual Conference, King County Office of Alternative Dispute Resolution)
	Best Practices in Conflict Resolution (2014 InterLocal Conflict Resolution Group, King County WA)
	Advanced Mediation Training: When Stories Clash: Practicing Narrative Mediation (2013 Antioch University Continuing Education)
	CUPA-HR Conference (2012 Annual; Invited Plenary Presenter and Participant; College & University Professional Association for Human Resources, Washington State Chapter; Seattle WA)
	Washington Association of Cities Conference (2012 Annual; Invited Presenter and Participant; Vancouver WA)
	ADR Conference (2007 Annual Northwest; Univ. of Washington, Seattle WA)
	Dispute Resolution Conference (2012 Annual Northwest; Univ. of Washington, Seattle WA)
	Crucial Conversations ^{®:} Advanced Trainer Conference (2011, VitalSmarts [™] , Park City UT)
	Influencer [®] : Trainer Seminar (2011, VitalSmarts [™] , Park City UT)
	Breaking Impasse: Straightforward Strategies for Mediators and Advocates (2010, Dispute Resolution Center of King County, Seattle WA)
	ADR Consortium (2010, 9th Annual Training Conference, Seattle Federal Executive Board, Seattle WA)
	Differences between Washington and Federal Law (2007 Employment Law & Legislative Conference, Seattle WA)
	(continued)

TRAINING,	(continuing from previous page)
Background, Continuing	Transformational Conflict Coaching (2010, Antioch University, Seattle WA)
EDUCATION	Interest Identification (2009, InterLocal Conflict Resolution Group, King County WA)
	Gold Medal Leadership (2008 Leadership Excellence Conference, Tacoma WA)
	Mirrors of Privilege: Making Whiteness Visible & the SEED Project: Seeking Educational Equity & Diversity (2008, The Bush School: The Diversity Series, Seattle WA)
	You're Fired: The Apprentice Meets Retaliation (2007 Employment Law & Legislative Conference, Bellevue WA)
	The Crossroads of Conflict: A Journey into the Heart of Dispute Resolution (2007, Antioch University, Seattle WA)
	National Association of Presidential Assistants in Higher Education (2006, 19th Annual Meeting; invited plenary presenter/participant, Los Angeles CA)
	ADR Conference (2006 Annual Northwest; presenter/participant, Univ. of Washington, Seattle WA)
	ADR Consortium (2006, 5th Annual Training Conference; invited presenter/participant, Seattle Federal Executive Board, Seattle WA)
	Mastering Emotional Intelligence: Gain the Edge in Work and Life (2005, Harvard Business School Club of Puget Sound, Seattle WA)
	ADR Conference (2005, Annual Northwest; presenter/participant, Univ. of Washington, Seattle WA)
	ADR Conference (2004 Annual Northwest; presenter/participant, Univ. of Washington, Seattle WA)
	Crucial Conversations [®] Training (2003, VitalSmarts [™] , Chicago, IL)
	Crucial Conversations [®] Train-the-Trainer (2003, VitalSmarts [™] , Chicago, IL)
	Performance Coaching Seminar: Achieving Accountability AND Maintaining Relationships (2003, VitalSmarts™, Chicago, IL)
	ADR Conference (2003, Annual Northwest; presenter/participant, Univ. of Washington, Seattle WA)
	Workplace Conflict Resolution Training (2003, Dispute Resolution Center of King County, Seattle WA)
	(continued)

TRAINING,	(continuing from previous page)
BACKGROUND, Continuing Education	Settlement Conference Mediation Training (2003, presenter/participant, Pierce County Center for Dispute Resolution WA)
	Mediation HeartWork Retreat (2002, North American Institute for Conflict Resolution, Banff, AL)
	Mediation-Arbitration Training (2002, Inter-Local Conflict Resolution Group, Seattle WA)
	American Bar Association 2002 ADR Conference (presenter/participant, Seattle WA)
	Partnering Symposium (2001, 6th Annual International, Univ. of Washington, Seattle WA)
	Gung Ho! ® Trainer Training (2001, The Ken Blanchard Companies (international))
	Managing Human Resources Training (2001, Northern California Courts)
	DISCovering Self & Others® Trainer Training (2001, The Ken Blanchard Companies)
	ADR Conference (2001, Annual Northwest; presenter/participant, Univ. of Washington, Seattle WA)
	Geriatric Care Managers Conference (2001, Western Region; presenter, Seattle WA)
	Resource Trainer Training 2000, The Ken Blanchard Companies, Seattle WA)
	ADR Conference (2000, Annual Northwest; presenter/participant, Univ. of Washington, Seattle WA)
	International Association of Public Participation (1999, 9th Annual Conference, Banff CAN)
	Partnering Symposium (1999, 4th Annual International, Univ. of Washington, Seattle WA)
	Labor Relations Institute (1999, Local Government Personnel Institute, Yakima WA)
	ADR Conference (1999, Annual Northwest, Univ. of Washington, Seattle WA)
	Organizational Conflict Management Conference (1999, SPIDR, Miami, FL)
	Victim-Offender Mediator Training (1998, Mediation Center of the North Valley, Chico CA)
	Situational Leadership [®] II Trainer Training (1998, Blanchard Training/Development, Escondido CA)
	Situational Self Leadership [®] Trainer Training (1998, Blanchard Training/Development, Escondido)
	Raving Fans® Trainer Training (1997, Blanchard Training/Development, Escondido CA)
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BACKGROUND, CONTINUING EDUCATION	 Chamber of Commerce (1997-98; Board, Task Force, Trainer, Conducted Annual Planning Conf.) Advanced Mediator Skills Training (1996, Institute of Conflict Management, Portland, OR) Personal Injury Mediation Training (1996, Mediation Center of the North Valley, Chico CA) Family Law for Mediators Seminar (1996, San Francisco CA) Advanced Training in Commercial Mediation (1995, Mediation Center of the North Valley) Advanced Mediation and Trainers Training (1994, Mediation Center of the North Valley) Certification in Collaborative Negotiation & Mediation (1994, C R/N Institute, Tacoma) Collaborative Negotiation/Mediation Center of the North Valley) Conflict Resolution Training (1992, Mediation Center of the North Valley) Conflict Resolution Training (1992, Sacramento Mediation Center) Business Negotiation Seminar (1991, Scott Paper Company) International Negotiation Seminar (1987, International Negotiating Institute) Advanced Quality Circle Facilitator Training (1986, Quality Circle Institute) Quality Improvement Training (1984, Quality Circle Institute) 		

VIRTUAL / Blended / Trainings <u>For The</u> <u>Workplace</u>	Sexual Harassment: Awareness & Prevention Managing Leaders' Responsibilities: Prevention of Workplace Discrimination & Harassment Violence in the Workplace: Awareness & Prevention Diversity, Equity & Inclusion
Delivered <u>Live, Online</u> Proprietary Trainings	Crucial Conversations for Mastering Dialogue [®] , Crucial Learning (formerly Crucial Conversations [®] : How to Talk When Stakes are High, VitalSmarts [™]), Provo UT -
	plus its 1-day follow-up training to <i>Crucial Accountability</i> <i>Crucial Conversations for Accountability</i> [®] , Crucial Learning (formerly <i>Crucial Accountability</i> [®] : <i>Tools for Resolving Violated Expectations, Broken Commitments, and Bad Behavior</i> , VitalSmarts TM), Provo UT plus its 1-day follow-up training to <i>Crucial Conversations for Mastering Dialogue</i> <i>Crucial Influence</i> [®] , Crucial Learning (formerly <i>Influencer</i> [®] , VitalSmarts TM), Provo UT

STANDARD	Sexual Harassment in the Workplace: Awareness & Prevention			
TRAINING	Managing Leaders' Responsibilities: Prevention of Workplace			
DELIVERIES	Discrimination & Harassment			
TAILORED	Violence in the Workplace: Awareness & Prevention			
TO CLIENTS	Interpersonal Conflict Management			
Resolving Interpersonal and Organizational Conflict				
	Interpersonal Communication Skills			
	Understanding Discrimination, Harassment, Violence & Intimidation in the Workplace			
	Mediation: Basic, Advanced, Workplace Applications			
	Facilitation Skills: Beginning & Advanced			
	Negotiation Skills			
	Ethics in Public Service & Use of Public Resources			

WORKSHOPS &	Advancing Core Competencies in Quality Improvement, 2019, UW Harborview Medical	
Extended	Center, Seattle WA	
TRAININGS	Conflict Management for Human Resource Professionals, 2017, Dispute Resolution	
Developed &	Center of King County, Seattle WA	
DELIVERED	Leadership Skills for Holding Challenging Conversations, 2017 Professional Development &	
	Enrichment Conference, University of Puget Sound, Tacoma WA	
	Overview of Crucial Conversations [®] , 2017 Professional Development & Enrichment	
	Conference, University of Puget Sound, Tacoma WA	
	Group Effectiveness, 2017, King Conservation District, Renton WA	
	Developing Our Team, 2017, Association of Washington Cities, Olympia WA	
	Furthering Trust in Ourselves & Others, Workshop on Trust in the Workplace, 2016	
	Association of Washington Cities, Olympia WA	
	Investigation Recovery: Workshop for Administrative Professionals, 2016, WA State	
	Department of Ecology, Lacey Holding a Successful Crucial Conversation [®] –	
	with Your Boss!, 2016 Office Professional Workshop, WA State Department of	
	Ecology, Lacey WA	
	Crucial Conversations [®] Reinforcement & Coaching, 2016 Office Professional Workshop,	
	WA State Department of Ecology, Lacey WA	
	Building Collaborative Environments, Working Relationships & Open Communications	
	2016 Leadership Summit, County of Cowlitz WA	
	Supervising Tams Away from the Office (on Work-Related Activity), 2016, WA State of	
	Financial Institutions, Olympia WA	
	Developing Organizational Culture, 2015, Association of Washington Cities, Olympia WA	
	Delivering & Receiving Constructive Feedback (applying Douglas Stone & Sheila Heen's	
	(2014) Thanks for the Feedback: The Science and Art of Receiving	
	Feedback Well, New York: Viking), 2014, WA State Joint Legislative Au	
	and Review Committee, Olympia WA	
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Using Caucus: Madiation In-samica 2014 current Dispute Resolution Center of Kin				
Using Caucus: Mediation In-service, 2014 – current, Dispute Resolution Center of King County, Seattle WA				
 Helping Others Explore Their Reality (applying Susan Scott's (2004) Fierce Conversations: Achieving Success at Work & in Life, One Conversation at a Time, New York: Berkley Books), 2014, Seattle Federal Executive Board, Alternative Dispute Resolution Program Training Day, Seattle WA Conflict Behavior Coaching, 2013, Seattle Federal Executive Board, Alternative Dispute Resolution Program Training Day, Seattle WA Motivational Interviewing, 2013, Joint Legislative Audit Review Committee, Olympia WA Living Our Core Values, 2012,, Association of Washington Cities, Olympia WA Enhancing Communication Under Stress, Workshop on Trust in the Workplace, 2011, Association of Washington Cities, Olympia WA Creating Respect, Support & Safety in Our Workplace: Skills & Strategies for Communicating & Collaborating, 2010, Evers Veterinary Clinic, Chico CA Collaboratively Developing a Process for Making Changes in Work-flow Procedures, 2009, Supervisors Development Retreat, District Courts, County of Pierce WA Fairness, Objectivity, Support & Professionalism through Performance Accountability, 2009, State Liquor Control Board Finance Department, Olympia WA Supervisor's Journal to Successful Leadership: Workshop on Implementing or Refining the Use of a Supervisor's Journal, 2008 Leadership Excellence Conference, Tacoma WA 				

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WORKSHOPS & Extended	(continuing from previous page)
TRAININGS <u>Developed &</u> <u>Delivered</u>	 Diagnosing Performance-based Behavior: How leadership-focus can increase the number of high performers who are aligned with organizational values and behavioral standards, 2008, Leadership Excellence Conference, Tacoma WA Crucial Conversations[®]: How to Talk When Stakes are High—A Refresher, 2008, Tacoma Power's Energy Services, Tacoma WA Building a Strong Future through Strengthening Trust, 2008, Management Development Retreat, District Court, County of Pierce WA Team Development, 2008, Arts & Community Development, Department of Community Services, County of Pierce WA
	 Introduction to Crucial Conversations[®]: Tools for Talking When the Stakes Are High, National Association of Presidential Assistants in Higher Education Annual (2006) Meeting Introduction to Crucial Conversations[®]: Tools for Talking When the Stakes Are High, National Association of Presidential Assistants in Higher Education Annual (2006) Meeting Workplace Group Conflict Intervention, Seattle Federal Executive Board ADR Consortium Annual (2006) Training Conference
	Navigating through Highly Charged Conversations: Overview of Crucial Conversations [®] — How to Talk When Stakes are High, Shared Neutrals Annual (2004) Fall Training
	Group Conflict Intervention, Shared Neutrals Annual (2004) Fall Training - 2-day workshop
	Collaboratively Handling Difficult People & Challenging Situations: Strategies, Tools & Skills, 2004, WA CTED Housing Improvements & Preservation
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WORKSHOPS & Extended	(continuing from previous page)			
TRAININGS Developed &	Collaboratively Handling Difficult People & Challenging Situations: Strategies, Tools & Skills, 2004, WA CTED Housing Improvements & Preservation			
Delivered	You & Your Professional Development, 2004, WA CTED Community Services			
	Constructive Criticism: Providing Feedback that is Effectiveand Received, 2004 Supervisors' Conference Leadership Triathlon			
	Group Facilitation, 2003, Pierce County Center for Dispute Resolution - with Pete Donor			
	How to Create Learning Moments, 2003, WA State Community, Trade & Economic Development			
	Team Approach: Focusing & Building Skills, HUD - Anchorage Field Office (2003)			
	Mediating Workplace Disputes: Developing Skill through Practice, 2003, Pierce County Center for Dispute Resolution			
	<i>Mediating in the Workplace: Practical Applications</i> , 2003, Pierce County Center for Dispute Resolution			
	Applying Conflict Resolution within Organizations, 2003 & 2000, Pierce County Center for Dispute Resolution			
	Sharpening your Listening, Collaboration & Negotiation Skills, 2003 Pierce County Center for Dispute Resolution - with Bob Gorsuch			

INVITED &/OR Competitively	Supporting Individual Transformation through Conflict Coaching, 2016 Dispute Resolution Conference (22 nd Annual Northwest)
JUDGED PAPERS PRESENTED	Helping Others Explore Their Realities through Conflict Coaching, 8 th Annual (2015) Negotiation Nuts & Bolts Conference, King County Office of Alternative Dispute Resolution
	When Communicating with Others Becomes Difficult, 2015 Washington Affordable Housing Management Convention
	Helping Others Explore Their Reality, Seattle Federal Executive Board's 13 th Annual (2014) Northwest Alternative Dispute Resolution Conference
	<i>Transforming Difficult Conversations</i> (with Patti Kieval), 7 th Annual (2014) Negotiation Nuts & Bolts Conference, King County Office of Alternative Dispute Resolution
	<i>Conflict Behavior Coaching,</i> Seattle Federal Executive Board's 12 th Annual (2013) Northwest Alternative Dispute Resolution Conference
	<i>Healthy Strategies for Working with High Conflict People</i> , 2012 CUPA-HR Conference, Washington State Chapter, College & University Professional Association for Human Resources
	Strengthening Interpersonal & Conflict Resolution Skills for Elected Officials, 2012 Annual Conference, Association of Washington Cities
	<i>Coaching Toward Self-Determination</i> , 2011 Dispute Resolution Conference (18 th Annual Northwest)
	<i>Crucial Conversations</i> [®] <i>Overview: How to Talk When Stakes are High,</i> 3 rd Annual (2010) Negotiation Nuts & Bolts Conference, King County Office of Alternative Dispute Resolution
	<i>Name That Resolution Deadlock: Specific Deadlock Identifiers & Intervention Strategies,</i> 17 th Annual (2010) Northwest Alternative Dispute Resolution Conference; and Seattle Federal Executive Board's 9 th Annual (2010) Northwest Alternative Dispute Resolution Conference
	<i>"Victim" Meets "Villain" in Mediation: Power Balancing through Inner Exploration</i> , 16 th Annual (2009) Northwest Alternative Dispute Resolution Conference
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Invited &/Or Competitively Judged	(continuing from previous page) Maintaining Impartiality through Introspection, 13 th Annual (2006) Northwest Alternative Dispute Resolution Conference
Papers Presented	Workplace Group Conflict Intervention: Case Study, Land Mines & Clean-up, 12 th Annual (2005) Northwest Alternative Dispute Resolution Conference
	<i>Designing Group Intervention Utilizing the 8-Stage Mediation Model</i> , 11 th Annual (2004) Northwest Alternative Dispute Resolution Conference
	Gaining Insights into Performance Issues and Interests from Workplace and Employment Mediations, 10 th Annual (2003) Northwest Alternative Dispute Resolution Conference
	Mandatory Mediation/Arbitration in Employment Agreements—Implementation and Perspectives from Practitioners and the EEOC, American Bar Association 4 th Annual (2002) Conference, Section of Alternative Dispute Resolution
	<i>Needs-based creative Resolution for EEO Complaints</i> , 10 th Annual (2001) Northwest Alternative Dispute Resolution Conference
	<i>Workplace Discrimination: Providing Multiple Entry Points for Resolutions</i> , 9 th Annual (2002) Northwest Alternative Dispute Resolution Conference

COMPETITIVELY	State of Washington Trainer
SELECTED POOLS,	State of Washington Organizational Consulting
INVITED PANELS	Coach, Consultant, Facilitator, Mediator, State of Washington
& PROFESSIONAL	State of Washington Performance Management
MEMBERSHIPS	Coach, Consultant, Facilitator, Mediator, State of Washington University of Washington Consulting Alliance (Organizational Development)
	Coach, Consultant, Facilitator; Mediator, Seattle WA
	King County Organizational Development
	Coach, Consultant, Facilitator; Mediator, Seattle WA
	Dispute Resolution Center of King County
	Mediator, Trainer, Consultant, Facilitator; Seattle WA
	Inter-Local Conflict Resolution Group ILCRG, King County ADR Program
	Mediator; Seattle WA
	Equal Employment Opportunity Commission Mediator; Seattle WA
	The World Bank Mediator, Washington, DC
	Association of Conflict Resolution (formerly Society for Professionals in Dispute Resolution, SPIDR) conferences, institutes, newsletters

CERTIFICATES &	Collaborative Negotiation & Mediation	Certification Conflict Resolution, Research & Resource Institute		
AWARDS	Active, Certified Mediator	Dispute Resolution Center of King County		
	Active, Certified Mediator	Inter-Local Conflict Resolution Group (ILCRG)		
	The "Coach & Trainer" Award	Pierce County Center for Dispute Resolution		
	Certificate of Merit	Mediation Center of the North Valley		
	Certificate of Recognition	Butte County Leadership for Learning		
	Award of Merit	Quality Circles Leader Training		
	Peacemaker of the Year 1998	Butte County Community Award		
	Professional Associate Awards	'89, '93, '94 - UniSource Corporation		
	Salesperson of the Year Award	'90 - UniSource Corporation		
	Masters Awards	'91, '92 - UniSource Corporation		
LICENSES &	Government Vendors (http://www.government-vendor.us/)			
REGISTRATIONS	Central Contractor Registration (U.S. Department of Defense)			

Dun & Bradstreet (D-U-N-S #13-389-9158) Women's Business Enterprise (State of Washington; #W2F2317314)

Disadvantaged Business Enterprise (U.S. Department of Transportation)

City of Tacoma, Washington (#T97889)

State of Washington (UBI #602 431 043)

Limited Liability Company (Washington State)

Education

	Baccalaureate and Post-Baccalaureate		
	Colleges/Universities	years	study/degrees
	Northeastern Illinois University (as Elizabeth Faris)	`68-`69	music
	Marshalltown Community College (as Elizabeth Wischler)	'79-'81	AA
	University of Northern Iowa (as Elizabeth Wischler)	' 81	business
	University of Iowa (as Elizabeth Wischler)	'81-'83	BBA: business admin.
during which I accomplished the Core Curriculum for the Master's Degree in Labor Relations			
	Calif. State Univ., Chico (as Elizabeth Caughron)	'82, '95	Journalism, Diversity

Master's Degree Equivalents/Supercedents (see below)

ACADEMIA	Highline Community College
	Instructor in "Conflict Resolution & Mediation," "Building Trust," "Facilitating Groups & Meetings," "Leadership," "Teams," "Communication" and "Assertive Communication" for its Leadership Certificate Program
	Butte Community College
	Instructor in "Americans With Disabilities Act (ADA)" for Law Enforcement Peace Officers Standards and Training

Master's Degree Equivalents/Supercedents		
Because the University of Iowa had no undergraduate courses (at that time) in my emphasis of <i>Labor Relations and Human Resources Management</i> , I took graduate-level courses to complete my degree. Below is listed some of my subsequent education:		
Trainings/Courses	<u>hours</u>	Semester equiv.
Total post-baccalaureate equivalent semester units	946.0	63.02
Empowering Employers to Directly Confront Harassment Issues at Wo 2024 Webinar, Equal Employment Opportunity Commission	ork 2	0.10
Crucial Influence: Leadership Skills to Create Lasting Behavior Change 2023, Webinar, Crucial Learning	1	0.05
Employment Law 2023: Legal Developments, Cutting-Edge Issues, and Workplace Trends 2023 Webinar, Equal Employment Opportunity Commission	6	0.40
(continued)		

Master's Degree Equivalents/Super	rceaer	ITS - continuing
Trainings/Courses	hours	Semester equiv
(continuing from previous page)		
<i>Goodbye Flash, Hello HTML</i> 2021, Webinar, Adobe Connect	1	0.05
Meet the New Conversations 2020, Webinar, VitalSmarts	1	0.05
<i>A Path to Peace in 2021: Six Skills to Restore Civility</i> 2020, Webinar, VitalSmarts	1	0.05
Racism Pandemic Facing our Nation 2020, Town Hall/Webinar, American Psychological Association	2	0.1
Bystander Intervention Training 2020, Hollaback!, www.ihollaback.org/)	2	0.1
Shifting to Blended Online Learning 2020, Live Webcast, LinkedIn Learning	1	0.1
Certification as Live, Virtual Trainer 2020, VitalSmarts™, Salt Lake City UT	20	1.3
<i>WA Diversity, Equity and Inclusion Summit 2020</i> 2020, Washington State Diversity, Equity and Inclusion Council, Tacoma WA	16	1.0
Beyond Inclusion, Beyond Empowerment: A Training for Mediators/Facilitators [®] 2019, City of Seattle Alternative Dispute Resolution Program, Seattle WA	16	1.0
<i>Influencer</i> [®] 2018, Train-the-Trainer Reinforcement, WA State Department of Enterprise Services, Olympia WA)	16	1.0
<i>Influencer</i> [®] 2017, VitalSmarts™'s Training and Train-the-Trainer, Salt Lake City UT	16	1.0
Diversity Training Forum (2016, WA State Department of Enterprise Services, Olympia WA)	3	0.2

Master's Degree Equivalents/Supercedents - continuing		
Trainings/Courses	<u>hours</u>	Semester equiv.
(continuing from previous page)		
Anti Racism for Mediators 2016, Alternative Dispute Resolution Program (ADR), City of Seattle WA)	16	1.0
Race: The Power of an Illusion (2016, Alternative Dispute Resolution Program (ADR), City of Seattle WA)	8	0.5
Crucial Accountability [®] 2016, VitalSmarts [™] 's Training and Train-the-Trainer, Portland OR	16	1.0
<i>The Art of Collaborative Negotiation</i> (2015 8 th Annual Negotiation Nuts & Bolts Conference, King County Office of Alternative Dispute Resolution, Seattle WA)	8	0.5
The Essentials of Human Resources and the Law (2014 Fred Pryor Seminars: Career Track, Tacoma WA)	6	0.4
Restorative Justice (Victim-Offender) Mediation In-service (2014 InterLocal Conflict Resolution Group, King County WA)	3	0.2
Building a Healthy Organization - One Negotiation at a Time (2014 7 th Annual Negotiation Nuts & Bolts Conference, King County Office of Alternative Dispute Resolution, Seattle WA)	7	0.4
<i>Transforming Difficult Conversations</i> (2014, Dispute Resolution Center of King County, Seattle WA)	3	0.2
13th Annual ADR Consortium Training (2014 Seattle Federal Executive Board, Seattle WA)	7	0.4
Best Practices in Conflict Resolution (2014 InterLocal Conflict Resolution Group, King County WA)	7	0.4
Advanced Mediation Training: <i>When Stories Clash:</i> <i>Practicing Narrative Mediation</i> (2013 Antioch Univ. Continuing Education)	7	0.4
CUPA-HR Conference (2012; presenter and participant; Washington State Chapter, College & University Professional Association for Human Resources	3	0.2
(continued)		

Master's Degree Equivalents/Super	ceden	ts - continuing
Trainings/Courses	hours	Semester equiv.
(continuing from previous page)		
AWC Annual Conference (2012; presenter and participant; Association of Washington Cities; Vancouver WA)	4.5	0.3
Crucial Conversations ^{®:} Advanced Trainer Conference (2011, VitalSmarts™, Park City UT)	8	0.5
Influencer [®] : Trainer Seminar (2011, VitalSmarts [™] , Park City UT)	6	0.4
Breaking Impasse: Straightforward Strategies for Mediators and Advocates (2010, Dispute Resolution Center of King County, Seattle WA)	8	0.5
9 th Annual ADR Consortium Training (2010 Seattle Federal Exec. Board, Seattle WA)	8	0.5
Interest Identification (2009 workshop, InterLocal Conflict Resolution Group, King County WA)	3	0.2
Mirrors of Privilege: Making Whiteness Visible & the SEED Project: Seeking Educational Equity & Diversity (2007 workshop in		
The Diversity Series, The Bush School: Experience Education)	4	0.25
A Place at the Table, 2007 Seattle Federal Executive Board	15	1.0
Transformational Conflict Coaching, Mediation Training Programs	6	0.4
You're Fired: The Apprentice Meets Retaliation, Employment Law & Legislative Conference	4	0.25
Differences between Washington & Federal Law Employment Law & Legislative Conference	4	0.2
The Crossroads of Conflict, Antioch University Continuing Ed	8	0.5
Mediation-Arbitration Training II	8	0.5
Crucial Conversations [®]	16	1.1
Crucial Conversations [®] Train-the-Trainer	8	0.5
(continued)		

Master's Degree Equivalents/Sup	erceder	nts - continuing
Trainings/Courses	hours	<u>Semester</u> equiv.
(continuing from previous page)		
Performance Coaching Seminar: Achieving Accountability AND Maintaining Relationships	6	0.4
Mediation HeartWork	20	1.3
Mediation-Arbitration Training	8	0.5
Resource Partner Training	23	1.5
Victim-Offender Mediation Training	20	1.3
Gung Ho! [®] Training and Training-for-Trainers	20	1.3
Advanced Mediator Skills	16	1.1
Situational Leadership [®] II Training and Training-for-Trainers	68	4.5
Situational Self Leadership Training and Training-for-Trainers	44	2.9
Raving Fans Training and Training-for-Trainers	40	2.7
Personal Injury Mediation Training	16	1.1
Family Law for Mediators Seminar	4	0.3
Advanced Training in Commercial Mediation	8	0.5
Advanced Mediation and Trainers Training	24	1.6
Collaborative Negotiation and Mediation	40	2.7
Mediation Training	36	2.4
Conflict Resolution Training	36	2.4
Gender Issues	45	3.0
Professional Writing	45	3.0
Business Negotiation Seminar	8	0.5
International Negotiation Seminar	16	1.1
Advanced Quality Circle Facilitator Training	32	2.1
Statistical Process Control Training	24	1.6
Quality Improvement Training	40	2.7

PRIOR EMPLOYMENT & ASSOCIATIONS		
1984–	Consultant, Facilitator, Mediator, Trainer, Coach, Problem-solver in: Dispute Resolution, Dispute Resolution Systems, Employment, Labor Relations, Leadership, Communication, Collaboration, Workplace Culture, Productivity, Personnel	
1994–	Principal in my own business: <i>Workplace Resolutions, LLC</i> (formerly <i>Workplace Resolutions & Dispute Resolution Systems</i> , and before that, <i>Communication & Conflict Consulting</i>)	
2003-	Associate for VitalSmarts TM , Crucial Conversations (Provo, UT)	
2002-	Business Partner (Trainer, State of Washington)	
2001-	Organizational Development Services (Trainer, Facilitator, Consultant, State of Washington)	
2000-2006	Resource Trainer for The Ken Blanchard Companies (Escondido CA)	
1995–97	Associate, Bertain & Associates, Consulting (Employment Discrimination; Chico CA)	
1987–94	Workplace Practices, Solutions & Sales, UniSource Corporation (West Sacramento CA): Professional Associate Awards ('89, '93, '94), Masters Awards ('91, '92))	
1984–87	Quality Circle Institute International, (Asst. Vice President, Facilitator, Trainer; Red Bluff CA)	